

Chairman
Institut Pasteur, Pr Christian BRECHOT

Paris, 3 June 2016

Pasteur International Network Association
10th Board of Directors – June 24th, 2016
2015 Management and Financial Report

In accordance with the Articles of the Association, the Board of Directors presents the annual management report which is heard by the Ordinary General Assembly and which, where applicable, may be the subject of recommendations.

1. BACKGROUND

At 31 December 2014 the Association was gathering 29 active members. At the General Meeting of 16 October 2016, 3 new active members were welcomed: Oswaldo Cruz Foundation – FIOCRUZ (Brazil), Institut Pasteur of Iran, and the Scientific Institute of Public Health (WIV-ISP) of Belgium.

Institut Pasteur, represented by its President, is President Treasurer of the Association and Chairman of the Board of directors.

The members of the Board are:

- Ex-officio member: Institut Pasteur, with five representatives.
- 5 elected members: one representative for each Region
- 2 coopted members: external personalities

These members then proposed the two coopted members to renew their mandate, which they accepted. In consequence, in 2015 the 12 members of the board were as follows:

As for the management team:

- Pr. Christian Bréchet continued as representative of Institut Pasteur, President-Treasurer of the Association.
- Marc Jouan continued as Executive Director.
- Vincent Brignol continued as Project officer. At its meeting on 20 March 2015, the Board decided to convert Mr. Brignol's contract for permanent, which was applied on 17 August 2015.

2. LIFE OF THE ASSOCIATION

The members of the Board have a three-year mandate, which expired on 31/12/2014. For this reason, a written consultation has been made between 21/10/2014 and 22/01/2015 to the members of the General Meeting in order to name the new 5 members of the Board representing the Regions. These members

then proposed the two coopted members to renew their mandate, which they accepted. The Board, thus, has been renewed as follows:

- Ex-officio member: Institut Pasteur, with five representatives – Christian Bréchet, Isabelle Buckle, Arnaud Fontanet, Corinne Fortin and Christophe Mauriet.

- Elected members: Institut Pasteur of Côte d'Ivoire, represented by Mireille Dosso, for the Africa / Indian Ocean region; Institut Pasteur of French Guyana, represented by Mirdad Kazanji, for the Americas region; Institut Pasteur of Korea, represented by Dr. Hakim Djaballah, for the Asia / Pacific region; Institut Pasteur of Tunis, represented by Hechmi Louzir, for the Maghreb region; Institute Cenci Bolognetti Foundation, Italy, represented by Angela Santoni, for Europe.

- Coopted members: Pr. Olivier Bouchaud (University professor and practitioner at University Hospital Avicenne, Bobigny) and Dr. Philippe Guérin (Director of WWARN).

The eighth meeting of the Board was held in Paris on 20 March 2015 at 8:30 a.m. The Board adopted the management report for the financial year ended 31 December 2014 and closed the accounts for the year ended 31 December 2014. It also approved the 2015 budget.

The ninth meeting of the Board was held in Paris on 16 October 2015 at 9:00 a.m. The Board discussed about the following of the decisions taken in March. It also selected the Institut Pasteur International Network (IPIN) Courses 2016 and the Regional Meetings 2016. The 2016 budget was approved.

The fifth Ordinary General Assembly took place in Paris on 16 October 2015 at 4:45 p.m. It approved the 2014 accounts, the IPIN Courses 2016, and informed the members of the strategic guidelines and budget prospects of the Association.

3. REVIEW OF ACTIVITIES

• Pasteur International Network (IPIN) Courses

In 2014, fifteen IPIN training courses had been selected to be realized in 2015. All have been realized during the year, plus the two that had been postponed from 2014 to 2015 (in Algeria and in Niger). The total amount applied to the course in 2015 was 316 k€, being the normal budget of 250 k€, plus 26 k€ for a course in Montevideo not planned in the budget, plus 40 k€ for the two 2014 courses (on the budget 2014).

TITLE	ORGANIZERS	DURAT ION	DATES	LOCATION	Allocated Budget
Acquisition et application des techniques actuelles de l'immunologie à l'étude des mécanismes de la génération de la diversité des anticorps	François HUETZ Institut Pasteur	15 jours	6-19 avril 2015	Institut Pasteur de Madagascar	24800
Transgenic Technologies for the Generation of Genetically Modified Animal Models	Martina CRISPO Institut Pasteur de Montevideo	11 jours	15-25 septembr e 2015	Institut Pasteur de Montevideo	30000
Macromolecular Crystallography School 2015: From data processing to structure refinement and beyond	Alejandro BUSCHIAZZO Institut Pasteur de Montevideo	9 jours	6-15 avril 2015	Institut Pasteur de Montevideo	26000
Redox Chemistry and Biology of Thiols Theoretical/Practical Course and Symposium	Marcelo COMINI Institut Pasteur de Montevideo	11 jours	23/02 - 7/03/201 5	Institut Pasteur de Montevideo	20000
4th Workshop on Surveillance and Control of Rabies Pasteur	Hervé BOURHY Institut Pasteur Paris	12 jours	19-30 mai 2015	Institut Pasteur du Cambodge	30000
OUTBREAK INVESTIGATION AND ACUTE RESPONSE	Roberto BRUZZONE HKU	5 jours	16-20 novembre 2015	Institut Pasteur d'Ho- Chi-Minh- Ville	10000
8th HKU-Pasteur Immunology Course	Roberto BRUZZONE HKU	13 jours	29/11 - 11/12/20 15	HKU-PRP	16000
12th HKU-Pasteur Virology Course	Roberto BRUZZONE HKU	15 jours	19/06 - 3/07/201 4	HKU-PRP	18000
7th HKU-Pasteur Cell Biology Course	Roberto BRUZZONE HKU	13 jours	22/03 - 3/04/201 5	HKU-PRP	16000
High Content Assay for Target Discovery using RNAi Technology	Régis GRAILHE Institut Pasteur de Corée	5 jours	4-8 mai 2015	Institut Pasteur de Corée	22000
Molecular typing of Leishmania, next generation sequencing technologies"	Kathleen VICTOIR Institut Pasteur Paris	5 jours	9-13 mars 2015	Institut Pasteur Paris	10000
International Course on Viruses and Human cancer	Jean-Pierre VARTANIAN Institut Pasteur Paris	10 jours	3-12 juillet 2015	IP Rome	25000
Laboratory Animals in Biomedical Research: theory and practice	Eirini FRAGKIADAKI Institut Pasteur Hellénique	5 jours	18-22 mai 2015	Institut Pasteur Hellénique	10200
1st North African Workshop on Genomics and Community Genetics	Kenneth Mc ELREAVEY Institut Pasteur	8 jours	15-22 mars 2015	Institut Pasteur du Maroc	18000
					276000

Training courses 2015

- **Regional Meetings**

In 2015, two regional meetings were planned:

- The European meeting was held in Lille in May 2015. The areas discussed in this meeting were: Infection and cancer; Environment, Nutrition and Health; Antibiotic resistance; Vaccines; Ageing.
- The Asia-Pacific meeting was planned in Korea in December 2015, but was postponed to 18-20 May 2016 in Shanghai, due to difficulties with the management of Institut Pasteur of Korea.

- **Support Program to the Fight against Tuberculosis in the Republic of Gabon**

In 2015, in the framework of the Support Program, three participants from the National Health Laboratory of Gabon participated to:

- The conclusion meeting of the program “Upgrade laboratory network for tuberculosis diagnosis and drug testing in Africa”, funded by OFID, lead by Dr. Brigitte Gicquel (also scientific coordinator of the Support Program to the Fight against Tuberculosis in the Republic of Gabon)
- Technical training

With this activity, all the budget received by the Republic of Gabon (120 k€ in 2013) has been used. Thus, no other scientific or technical activity has been realized in the year 2015.

The Association made a great effort with the Republic of Gabon in order to receive the funds planned in the Agreement, by telephone, emails, official letters, both to our focal point and to the Secretary General of the Presidency of the Republic of Gabon. The Association also solicited the support from the French Ambassador in Gabon, through official letters, telephone conversations and e-mails. Unfortunately, despite these efforts, the Republic of Gabon didn't proceed to the funding.

- **Twinning project submitted in 23 May 2015**

The Association participated, together with the Office of European Affairs and the Direction of Development – Grant Office of Institut Pasteur and the institutes involved, in the application to the Twinning call by the Stefan Angeloff Institute (Bulgaria), Institut Pasteur (France), and ILVO institute (Belgium). The application « Twinning for Research Excellence in microbiological food related control and expertise in biomedicine (TwinnREINFORCE) », submitted in 23 May 2015, was not accepted but received encouraging comments. The next submission will be in April 2017.

- **MOVIDA project**

The MOVIDA Vietnam project (Monitoring Of Viral load In Decentralised Area): "Improving access to viral load monitoring in HIV-infected patients on ART in decentralised area", was submitted by the Association to the call of the 5% Initiative (French participation to the Global Fund), in 7 May 2015.

The Principal Investigator was Fabien Taïeb, of Institut Pasteur's Unit of "Epidemiology of Emerging Diseases" lead by Arnaud Fontanet. The NIHE in Vietnam was a partner of this project. The budget proposed was 1 M. € for 3 years.

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Unfortunately this project has not been favorably evaluated by the 5% initiative.

- **Fundraising activity for the Scientific Symposium of the Institut Pasteur International Network**

As asked by the Board in March 2015, the Association developed fundraising, in interaction with Institut Pasteur's vice-presidencies, and participated to raise 175 k€. The results of this work do not appear in the Association's accounts, as it benefited directly the Institut Pasteur, as principal organizer of the Symposium.

- **Demand to enter in "Official Relationship with WHO"**

As juridical entity representing the Institut Pasteur International Network, the Association demanded to enter into Official Relationship with the WHO, in October 2015. The positive decision, obtained by the WHO Executive Board in January 2016, will allow the Association the right to :

- Participate, without right of vote, in WHO's General Assembly and meetings,
- Submit a memorandum to the Director-General

This success is a great recognition of the role played by the Association and the Network for the global public health.

- **Stimulate and support a PhD and Post-Docs program**

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The EMHE program (Enhancing Mobility for Health and Environment between South-America – Caribbean and Europe) has been created in 2015. Institut Pasteur received a 15 k€ funding by the call ERANET LAC – PCA of the European Union to organize the Consortium, in order to organize a meeting in Lima (Peru in September 17-18).

The objective is to put together:

- Funding agencies from 4 latin-american countries: Peru (CONCYTEC), Mexico (CONACYT), Argentina (MINCYT) and Uruguay (ANII)
- Research institutions from Europe: IRD (France), CSIC (Spain) Institut Pasteur and the Institutes of the Network based in France (Guyane, Guadeloupe, New Caledonia).

Each participants make fellowships available for mobility from Latin-America to Europe.

- Peru proposed 2 plain PhD for the Instituts Pasteur and other fellowships for IRD and CSIC
- Mexico proposed 5 Post-Docs (2 years) to be distributed between the 3 European institutions
- Argentina proposed 2 PhD co-orientation fellowships (6 months duration), to be distributed between the 3 European institutions
- Uruguay proposed 4 PhD co-orientation fellowships, to be distributed between the 3 European institutions
- Spain (CSIC) proposed 10 short-term fellowships (4 months) in Spain for students from the 4 partners countries
- IRD proposed 2 plain PhD in the framework of its PhD international program (ARTS)
- Institut Pasteur proposed 2 plain PhD in the framework of its PhD international program (PPU)

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The first call was launched in November 2015, for results in February 2016.

- **Strengthen the links with Brazil**

The management of the Association strategically works at strengthening the links with Brazil, with the vision of creating an Institut Pasteur in this country in the next years, by a step-by-step process. In this perspective, a tripartite agreement has been signed by Institut Pasteur, Fiocruz and the University of Sao Paulo (USP), as a first step, on the occasion of a Fiocruz – Institut Pasteur scientific meeting, where USP scientists were also invited.

This stronger cooperation with Brazil will be realized in a regional perspective, in close partnership with Institut Pasteur of Guyane, Montevideo, and Guadeloupe.

4. ADMINISTRATIVE AND FINANCIAL REVIEW

The management of the Association and financial monitoring of the projects were carried out in collaboration with Crowe Horwath Fideliance.

This financial reports presents the details of the financial statements for the year ended in December 31st, 2015, that have been audited, and the annual reporting with comparison between budget and final results.

Total revenues amounted to 702 k€ compared to 620 k€ in 2014 ¹. The increase is due mainly to operating subsidies for the Gabon project (242 k€).

¹ 599 k€ in the 2014 report refers to 620 k€ minus a provision for the severance payments of the former Director of operations

- Memberships amount to 208 k€ (6,5 k€ x 32 members)
- IP Paris contribution 179 k€ (158 k€ for annual contribution, 22 k€ related to costs billed to the association but not paid, for rent and Marc Jouan's part of the salary).
- Operating subsidies for the Gabon project were 242 k€, as the Republic of Gabon delayed in transferring the due amount.
- Dedicated funds used for courses were used for 40 k€. Donations amount to 14 k€ (less than 2 k€ in 2014).

Direct expenses for member activities and projects were as follow for the year :

- 1 Regional meeting for 38 k€
- Network Courses for 316 k€
- The Gabon project contributed to expenses for 3 k€ for direct expenses, 10 k€ for administrative costs, and 12 k€ for payroll costs.
- No new project with subsidies related were lead by the Association in 2015.

Total charges amounted to 708 k€ (compared to 559 k€ in 2014²), of which :

- 358 k€ for expenses allocated to projects
- 34 k€ for G&A expenses
- 22 k€ for expenses billed by IP Paris and not paid
- 60 k€ for payroll and social charges related for Vincent Brignol's contract.

The net deficit amounts to 6 k€ for 2015.

The total net assets amounts to 781 k€, mainly related to cash available.

Cash available as of 12/31/15 amounts to 481 k€ (585 k€ as of 12/31/14).

Dedicated funds remaining as of 12/31/15: 223 k€ related the Gabon project.

For membership dues, the Association records 23 k€ not paid at 12/31/15 and expected in 2016, related to: Fiocruz: 10 k€, Cantacuzino: 6 k€, Nha Trang 2014: 6 k€, and Côte d'Ivoire: 1K€).

² 517 k€ in the 2014 report refers to 559 k€ minus the severance payments of the former Director of operations and dedicated funds engaged for courses

5. OUTLOOK FOR 2016

Currently, the Association's resources are, basically, the contributions of its members (inclusive IP Paris and extra contributions of some members). The expenses are: direct expenses (courses, regional meetings) and incompressible expenses (G&A, salary). The important delay in funding from the Republic of Gabon represents an severe problem. In 2015, the Association provided 242 k€ of operating subsidies in compensation to this delay.

In 2015, it has not been possible to receive other projects. Fortunately, the assets available allow the Association to be in a secure position still. Nevertheless, it will be important to earn new projects in the next years. For that, a strategic intention is needed. The acceptance of the Association to enter in official relations with WHO is an important step for the recognition of this Association as an important tool for the Network. It will be important to secure its viability by receiving and managing new projects.